

CHERI GRACE

A strategy advisor to aid finance organisations/donors, bringing commercial business knowledge as well as understanding of the strategic direction of various funders, progress and challenges in global health and the wider development aid environment.

Advising on investment allocation, iterating with strategy, policy and operations; guiding complex negotiations in relation to Investment objectives and strategy, advising on operational implications of expansion into new investment areas.

Supporting an organisation to evolve and to adapt to new challenges; Developing and refining criteria and processes for selection of grants to go forward for Board approval; financial and budgetary oversight; influencing funders' approaches to Value for Money and fund allocation in relation to needs, within a complex and changing environment.

Enabling constructive committee dynamics and processes: Constructive questioning of decision-making tools and processes in relation to changing context and strategy. Harmonising governance relationships between Secretariat, Technical Review Panel and Board. Personal style which is challenging and constructive, including ability to contribute and inspire confidence with a wide range of stakeholders, and to facilitate effective team-working. Capacity to analyse large volumes of technical submissions, synthesize and provide an independent judgement.

Leveraging experience working in over 20 aid recipient countries for more than 1 month and an even wider range of countries through managing technical assistance.

EXPERT COMMITTEE EXPERIENCE

The Global Fund to Fight AIDS, TB and Malaria: Technical Review Panel (TRP) – since 2015 (ongoing)

The Technical Review Panel provides an independent evaluation of the technical quality and strategic focus of proposals to the Global Fund and makes recommendations to increase the impact of the grants.

Achievements: During assessment rounds, I have provided an independent, evidence based review of proposals, facilitated effective team working and have influenced the proposal review process and the Global Fund's approach to Value for Money. In 2018, I was appointed as a focal point technical lead (one of 10 people out of 60+ TRP members)

UNITAID Proposal Review Committee (PRC) since 2010 (ongoing)

The PRC is a formal, independent expert advisory group comprised of high-level experts with academic or major organisational experience, whose role is to provide the UNITAID Board with independent advice and recommendations on funding proposals.

Achievements: As one of 3 (out of 30 members) chosen for a third PRC term by the Chair and Board, I have supported UNITAID in its evolution since inception, influencing investment decision making and discerning implications for policy, strategy, and operations.

Global Alliance for TB Drug Development (TB Alliance): Access Advisory Board (AAC) (2011 – 2016)

The TB Alliance is a not-for-profit product development partnership (PDP), accelerating the development of TB technologies for under-served markets. The AAC advises the TB Alliance on strategies and approaches to achieve adoption, availability, and affordability of new treatment regimens.

GLOBAL HEALTH EXPERIENCE

Currently, as a consultant to executives in the UK Department for International Development, the Bill and Melinda Gates Foundation, the Australian Department of Foreign Affairs and Trade and other

donors, I provide advice on strategy and policy, advise on investments, evaluate performance of existing grants and present in international meetings and conferences. *Selected achievements:*

- *Led high profile evaluations – including multi-donor evaluations – for example: Value for Money lead Global Fund Strategic Review 2020; Lead Evaluator, Wellcome Trust Drug Resistant Infections Programme 2019; Technical Lead Evaluation of the Clinton Health Access Initiative (2011 and 2016); Evaluator, International Finance Facility for Immunization (IFFim); Team lead, evaluation of Integrated Control of Schistosomiasis in Sub Saharan Africa; Team lead Kalacore Programme (Visceral Leishmaniasis).*
- *Advised and supported the Australian Department of Foreign Affairs and Trade's entry into R&D investment for neglected diseases and led a decision-making process around which Product Development Partnerships best suited DFAT's risk appetite and disease priorities*
- *Led development of business cases for DFID for investments ranging from £50 million to £300 million*

Previously a Senior Health Advisor with DFID, I led DFID's work through Product Development Public-Private Partnerships, and supported work in Advance Market Commitments and the broader Access to Medicines agenda. Developed criteria to help guide DFID decision-making for investments in the product development sector. Provided analysis and policy guidance in relation to the International Drug Purchase Facility (renamed UNITAID), the Medicines Transparency Alliance (MeTA), Advanced Market Commitments (AMCs), the report of the Commission on Intellectual Property Rights, Innovation and Public Health (CIPRH), Affordable Medicines Facility - Malaria (AMFm). Represented DFID's interests at international meetings on these initiatives.

EARLY CAREER

More than 25 years of work experience in a variety of work sectors and organisation types - pharmaceutical industry; corporate finance; grassroots development; academic research, and since 1999, global health technical assistance, programme management and evaluation for clients including DFID, UN agencies, Foundations, and Global Health Financing Initiatives. This work has encompassed (for example) aid effectiveness, health systems strengthening, capacity development, gender and equity, fragile states, and private versus public strategies for health service provision.

Peer-reviewed publications: See <http://www.linkedin.com/pub/cheri-grace/11/949/641>

EDUCATION

Sept 1995 – July 1997 Masters in Business Administration, London Business School, UK

Sept 1996 – July 1997 MSc Health Policy, Planning and Financing, London School of Economics, UK

Sept 1983 – June 1987 Bachelor of Arts: Pre-Medicine and English Literature, Miami University